

C0. Introduction

C0.1

(C0.1) Give a general description and introduction to your organization.

Our more than 4,000 employees worldwide are committed to ensuring everyone in the world with cancer has access to – and benefits from – more precise, personalized radiotherapy treatments. We are driven by generating value for our customers and ultimately help clinics and hospitals to improve and save the lives of more patients. Our commitment is built on a combination of curiosity, innovation and proximity to our customers. We are proud that we are the leading innovator in precision radiation medicine. Elekta's corporate culture is based on openness, corporate responsibility and the company's values. Our values act as motivation and inspiration for our employees, managers and for the organization as a whole. Headquartered in Stockholm, Sweden, Elekta is listed on NASDAQ Stockholm Exchange.

C0.2

(C0.2) State the start and end date of the year for which you are reporting data.

	Start date	End date	Indicate if you are providing emissions data for past reporting years	Select the number of past reporting years you will be providing emissions data for
Reporting year	May 1 2019	April 30 2020	No	<Not Applicable>

C0.3

(C0.3) Select the countries/areas for which you will be supplying data.

- Algeria
- Australia
- Austria
- Belgium
- Brazil
- Canada
- China
- China, Hong Kong Special Administrative Region
- Czechia
- France
- Germany
- Greece
- India
- Italy
- Japan
- Mexico
- Netherlands
- New Zealand
- Poland
- Portugal
- Republic of Korea
- Singapore
- Spain
- Sweden
- Switzerland
- Turkey
- United Kingdom of Great Britain and Northern Ireland
- United States of America

C0.4

(C0.4) Select the currency used for all financial information disclosed throughout your response.

SEK

C0.5

(C0.5) Select the option that describes the reporting boundary for which climate-related impacts on your business are being reported. Note that this option should align with your chosen approach for consolidating your GHG inventory.

Operational control

C1. Governance

C1.1

(C1.1) Is there board-level oversight of climate-related issues within your organization?

Yes

C1.1a

(C1.1a) Identify the position(s) (do not include any names) of the individual(s) on the board with responsibility for climate-related issues.

Position of individual(s)	Please explain
Chief Executive Officer (CEO)	The President & CEO has overall responsibility for the company's business and is directly communicating with the Senior Vice President Chief Compliance & Integrity Officer (member of the Group Executive Management with responsibility for sustainability & corporate Responsibility program), as well as with the Global Sustainability Manager, over questions including climate-related issues. CEO is also member of the Corporate Responsibility Steering Committee (see below).
Board-level committee	The Board of Directors governs Elekta's corporate Responsibility program on a high level and our President & CEO reports to the Board on major issues. In November 2019, Elekta inaugurated a new board of directors' committee: the Compensation and Sustainability Committee, overseeing Elekta's environmental and social work on a regular basis. Matters pertinent to business ethics and compliance are overseen by the Audit Committee (as previously). We also have a cross-functional steering committee for Corporate Responsibility and Sustainability, meeting four times annually. It is comprised of the President & CEO as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance). Thus ensuring sustainability matters have the highest attention on Corporate level (after the Board). This steering group approves our corporate Group-strategy for our Corporate Responsibility and Sustainability agenda (targets and measuring results), including environmental and climate-related issues. This steering group enables us to streamline the process of implementing relevant actions and targets throughout the different functions, business units and business lines in our organisation.
Please select	

C1.1b

(C1.1b) Provide further details on the board's oversight of climate-related issues.

Frequency with which climate-related issues are a scheduled agenda item	Governance mechanisms into which climate-related issues are integrated	Scope of board-level oversight	Please explain
Scheduled – all meetings	<ul style="list-style-type: none"> Reviewing and guiding strategy Reviewing and guiding major plans of action Reviewing and guiding risk management policies Monitoring implementation and performance of objectives Monitoring and overseeing progress against goals and targets for addressing climate-related issues 	<Not Applicable>	Sustainability is high on the board's agenda. Aside from having our Corporate Responsibility Steering Committee (described above), the board - through the new Compensation and Sustainability Committee - receives regular reports on sustainability progress (incl. climate-related issues) at least quarterly, but also in case any important matters arise. The Elekta Corporate Responsibility Program is managed by the Senior Vice President Chief Compliance and Integrity Officer (since 2018 member of the Executive Management team) together with the Global Sustainability Manager. It may be noted that it has been identified, that our most prominent risks on the environmental side are not GHG emissions, but suppliers whose manufacturing processes may result in waste and hazardous chemical disposal. Elekta also maintains a Quality & Regulatory Affairs department which can highlight any environmental issues that arise.

C1.2

(C1.2) Provide the highest management-level position(s) or committee(s) with responsibility for climate-related issues.

Name of the position(s) and/or committee(s)	Reporting line	Responsibility	Coverage of responsibility	Frequency of reporting to the board on climate-related issues
Corporate responsibility committee	<Not Applicable>	Both assessing and managing climate-related risks and opportunities	<Not Applicable>	Half-yearly
Chief Sustainability Officer (CSO)	<Not Applicable>	Both assessing and managing climate-related risks and opportunities	<Not Applicable>	Quarterly
Please select	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>

C1.2a

(C1.2a) Describe where in the organizational structure this/these position(s) and/or committees lie, what their associated responsibilities are, and how climate-related issues are monitored (do not include the names of individuals).

The Corporate Responsibility Steering Committee (described further above) is cross-functional and is comprised of the President & CEO as well as five members of the Executive Management (including functions such as head of Compliance and Integrity; head of HR; head of procurement; head of Communications; head of Finance). Our Senior Vice President Chief Compliance and Integrity Officer, since 2018 member of the Executive Management team, heading the Compliance and Integrity department and highest responsible for managing the Sustainability Program (including environmental- and climate-related targets and action plans). Reports directly to the Board and President & CEO regularly, but at least quarterly. Our Global Sustainability Manager (is our Chief Sustainability Officer) reports to SVP Chief Compliance and Integrity Officer and is second responsible for managing, developing and implementing our Sustainability Program into each function, business unit and business line of the organisation. In implementing the program on climate related issues, the Global Sustainability Manager works closely with the procurement and quality & assurance functions. The Global Sustainability Manager coordinates the CR Steering Committee.

C1.3

(C1.3) Do you provide incentives for the management of climate-related issues, including the attainment of targets?

	Provide incentives for the management of climate-related issues	Comment
Row 1	No, not currently but we plan to introduce them in the next two years	

C2. Risks and opportunities

C2.1

(C2.1) Does your organization have a process for identifying, assessing, and responding to climate-related risks and opportunities?

Yes

C2.1a

(C2.1a) How does your organization define short-, medium- and long-term time horizons?

	From (years)	To (years)	Comment
Short-term	1	3	
Medium-term	3	10	
Long-term	10	50	

C2.1b

(C2.1b) How does your organization define substantive financial or strategic impact on your business?

Substantive financial or strategic impact are risks or opportunities that substantially affect the possibility to reach targets set in relation to the business strategy or financial reporting. Risk assessment is carried out continuously throughout the year in order to identify such risks that can affect the possibility to reach targets. The Elektro risk work is focused on identifying and managing strategic risks, operational risks, legal and regulatory risks, external risks and market- and financial risks

C2.2

(C2.2) Describe your process(es) for identifying, assessing and responding to climate-related risks and opportunities.

Value chain stage(s) covered

Direct operations
Upstream

Risk management process

Integrated into multi-disciplinary company-wide risk management process

Frequency of assessment

Annually

Time horizon(s) covered

Short-term
Medium-term

Description of process

On local level, Elekta has implemented ISO14001 at all manufacturing/major sites, and as part of the yearly review when targets are set, an evaluation of risks and opportunities is done. There is a regular Management Review meeting at each site and on Executive Management level. The Management Review meeting follows up on activities but also highlights e.g. changing circumstances, such as legal and other requirements related to environmental aspects. In order to see all opportunities, both managers and employees are involved in the innovation and improvement process. Such activities are organized, captured and driven locally. On global level, Elekta has a governance structure in place (as explained in C1.1.a), with a new BoD' committee: the Compensation and Sustainability Committee, overseeing Elekta's environmental and social work on a regular/quarterly basis. We also have a cross-functional steering committee for Corporate Responsibility and Sustainability, meeting four times annually. In both groups, we report on status of environmental targets and measuring results. This reporting structure enables us to identify risks and opportunities in a more timely manner. Elekta works systematically with assessing business risks and opportunities in the Enterprise Risk Management Framework. Risks and opportunities are identified and analysed from strategic, operational, legal and regulatory compliance, environmental, financial, reputation etc. aspects. Environmental and climate-related risks/opportunities are included in this framework. Risks and opportunities are evaluated from an impact (on environment in this case) and probability perspective, as well as from upcoming regulatory requirements, return on investment, market potential and Elekta's influence over the risk/opportunity. Risks and opportunities are identified on both global and local level. Consolidation is done on global level for major risks and opportunities for the whole company. Risk assessments are carried out in an integrated manner at Elekta. All employees and their managers are owner of all risks related to their business operations and are expected to manage these by maintaining internal controls and executing risk and control procedures. Elekta's support functions - such as Compliance, Regulatory Affairs & Quality, Global Procurement – form a second control level and carry out various risk management and compliance activities to support and monitor the first levels of control (employees). The global procurement team is closely monitoring our supply chain on the materials we buy, to identify, assess and mitigate any potential environmental or climate related risks in our supply chain – as well as monitoring to identify any climate-related opportunities associated with, e.g., switching to source material that have less environmental footprint associated. Our Sustainable Sourcing Program, described herein (see C3.1.d) complements this risk process

C2.2a

(C2.2a) Which risk types are considered in your organization's climate-related risk assessments?

	Relevance & inclusion	Please explain
Current regulation	Relevant, always included	Current regulation is always included in the analysis of our risk situation, and we therefore have a process to make sure we comply with all applicable environmental legislation and regulation and continuously follows up on any amendment or additions in the legislation or compliance measures in the markets where we operate. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.
Emerging regulation	Relevant, always included	Just as we must consider current regulation when assessing our risk situation, we must also consider emerging regulation, such as the evolving scope of the EU Reach-directive, which will directly affect our operations. If we don't participate in external networks and industry associations we are not prepared for emerging climate-related regulation. Elekta is engaged in trade associations such as COCIR and government public consultations. COCIR members play a driving role in developing the future of healthcare in Europe, to communicate with policymakers on economic, regulatory and technical issues related to health care.
Technology	Relevant, sometimes included	This is part of Elekta's risk process. As an example, it is included in the R&D budget to develop more energy efficient products, e.g. the linear accelerator. We continue to develop our product portfolio and technology. This is a business opportunity for Elekta.
Legal	Relevant, always included	Legal risks are included in our risk situation analysis and risk process. Inadequate monitoring of current legislation including on climate-related issues could lead to non-compliance, which in turn could lead to high fines, loss of certificate, exclusion from market or loss of market-share etc.
Market	Relevant, always included	This is part of Elekta's risk process, and we see it as a business opportunity for Elekta. For example, our customers are increasingly interested in the energy use of our products and we have designed solutions to improve the energy efficiency.
Reputation	Relevant, sometimes included	This is part of Elekta's risk process and analysis situation. If external communication around our climate work and initiatives are insufficient, conception amongst external stakeholder may be affected
Acute physical	Not relevant, explanation provided	We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any risk zones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.
Chronic physical	Not relevant, explanation provided	We do not own any assets, nor do we operate in an industry with a lot of infrastructure, that are in any risk zones for climate-issues or affected by it, such as oil and gas companies. We do not overly use electricity, water etc.

C2.3

(C2.3) Have you identified any inherent climate-related risks with the potential to have a substantive financial or strategic impact on your business?

Yes

C2.3a

(C2.3a) Provide details of risks identified with the potential to have a substantive financial or strategic impact on your business.

Identifier

Risk 1

Where in the value chain does the risk driver occur?

Direct operations

Risk type & Primary climate-related risk driver

Please select

Primary potential financial impact

Please select

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

An increase in GHG-emissions prices could, for Elekta, mainly result in increased operating costs such as higher prices for transportation of manufactured goods and business travel.

Time horizon

Medium-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure

Cost of response to risk

Description of response and explanation of cost calculation

We constantly try to minimize our GHG emissions and try to find alternative methods for transportation and business travel that are GHG-emissions independent, e.g. by coordinating transports of goods and spare parts more efficiently.

Comment

Identifier

Risk 2

Where in the value chain does the risk driver occur?

Upstream

Risk type & Primary climate-related risk driver

Please select

Primary potential financial impact

Please select

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

Risk that certain materials contained in our products will be subject to regulation when such regulation is amended, for example the changing scope of the EU Reach-directive. It is possible that such regulation, if amended in e.g. scope, could increase the reporting and administrative burden for the suppliers we use for the material affected by amended regulation, and as a result it would affect (increase) the prices on (our costs for) such material.

Time horizon

Medium-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure**Cost of response to risk****Description of response and explanation of cost calculation**

We, e.g., participate in external networks and trade associations to be prepared for emerging environmental regulations and increase of scope.

Comment

Identifier

Risk 3

Where in the value chain does the risk driver occur?

Direct operations

Risk type & Primary climate-related risk driver

Please select

Primary potential financial impact

Please select

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

Costs related to transition to lower emissions technology would for Elekta include e.g. higher spend on research and development.

Time horizon

Medium-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure**Cost of response to risk****Description of response and explanation of cost calculation**

We already budget for, in our R&D-budget, costs to research on more energy-efficient products.

Comment

Identifier

Risk 4

Where in the value chain does the risk driver occur?

Direct operations

Risk type & Primary climate-related risk driver

Please select

Primary potential financial impact

Please select

Climate risk type mapped to traditional financial services industry risk classification

<Not Applicable>

Company-specific description

There is a risk that regulations with regard to non-financial reporting, e.g. climate-reporting, will increase or become mandatory/aligned with TCFD recommendations. This would increase our costs for preparing such reports.

Time horizon

Short-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure**Cost of response to risk****Description of response and explanation of cost calculation**

We closely monitor any potential updates of current reporting regulations to be prepared for any increase or reporting scope or introduction of mandatory requirements (with potential of introducing monetary fines for non-compliance).

Comment**C2.4****(C2.4) Have you identified any climate-related opportunities with the potential to have a substantive financial or strategic impact on your business?**

Yes

C2.4a**(C2.4a) Provide details of opportunities identified with the potential to have a substantive financial or strategic impact on your business.****Identifier**

Opp1

Where in the value chain does the opportunity occur?

Direct operations

Opportunity type

Resource efficiency

Primary climate-related opportunity driver

Use of recycling

Primary potential financial impact

Reduced direct costs

Company-specific description

We see great opportunity for introducing circular a take-back and refurbishment program with circular solutions for assemblies in all our business areas (linear accelerators, gamma knives and brachytherapy product line). We have already implemented circular-economy projects with regard to our Gamma-knives. When reaching end-of-life, two types of assemblies in the Gamma-knife, with high-environmental impact, may be taken-back, be refurbished and then re-used in new Gamma-knives. We also see a great opportunity to reuse packaging material for our machines.

Time horizon

Short-term

Likelihood

Very likely

Magnitude of impact

Medium-high

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure**Cost to realize opportunity****Strategy to realize opportunity and explanation of cost calculation**

During the year we have proceeded with the planning and implementation of large-scale, group-wide, take-back and refurbishment program, to recycle assemblies in our linear accelerators (linear accelerators is the business area representing the absolute majority of our production) but also in other business areas such as in brachytherapy. We are also running studies for reduction of waste (with the target of sending zero waste to landfill in a couple of years), this includes packaging materials where the intention is to improve box quality, enabling circulation of packaging back to suppliers for reuse many times.

Comment**Identifier**

Opp2

Where in the value chain does the opportunity occur?

Direct operations

Opportunity type

Resource efficiency

Primary climate-related opportunity driver

Use of more efficient production and distribution processes

Primary potential financial impact

Reduced direct costs

Company-specific description

The vast majority of our CO₂-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By introducing more efficient logistics and modalities of transportation (e.g. by supplying goods from near production sites) we can not only decrease our emissions but also costs and delivery times of transportation.

Time horizon

Short-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure**Cost to realize opportunity****Strategy to realize opportunity and explanation of cost calculation**

We have set a group-wide target to reduce indirect GHG emissions intensity (CO₂e/net sales) from transport and logistics by 25% by 2025/26, compared to 2018/19. We are currently working on implementing this reduction ambition and our Procurement- and Logistics department is currently looking into means in how to reduce transportation of components in our products. One mean, is choosing to work with business partners for the management of transport of finished goods and spare parts, enables a more efficient coordination of transport of our own products as well as those from other companies. This also ensures that storage sites worldwide are optimized for minimal handling of products and shortest transport distances. As an example, we already moved the die-casting of heavy iron parts in our Gamma-knives (assembled in Sweden) from China to Sweden, which resulted in significant decreases in emissions.

Comment**Identifier**

Opp3

Where in the value chain does the opportunity occur?

Direct operations

Opportunity type

Resource efficiency

Primary climate-related opportunity driver

Use of more efficient modes of transport

Primary potential financial impact

Reduced direct costs

Company-specific description

The vast majority of our CO₂-emissions are comprised of Scope 3 emissions from transport of our products and assemblies and business travel. By making fewer business travels, we can also decrease emissions whilst reducing costs and gaining efficiency for our employees.

Time horizon

Short-term

Likelihood

Likely

Magnitude of impact

Medium-low

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure

Cost to realize opportunity

Strategy to realize opportunity and explanation of cost calculation

This year, we have set a group-wide target commitment to reduce indirect GHG emissions intensity (CO2e/net sales) from business travel by more than 10% already by 2021/22, compared to 2018/19. We are currently working on implementing this reduction ambition. As most global companies we are already reducing the number of business trips substantially by choosing digital conference solutions, saving both time and the Environment. By introducing a global Flight Policy we further decrease both emissions and costs for business travels for our customers and for our employees.

Comment

Identifier

Opp4

Where in the value chain does the opportunity occur?

Direct operations

Opportunity type

Products and services

Primary climate-related opportunity driver

Development and/or expansion of low emission goods and services

Primary potential financial impact

Increased revenues resulting from increased demand for products and services

Company-specific description

It is also a business opportunity for our organisation to perform research on and develop more energy efficient products as there will be a growing demand from our customers from such products.

Time horizon

Medium-term

Likelihood

Likely

Magnitude of impact

Medium

Are you able to provide a potential financial impact figure?

No, we do not have this figure

Potential financial impact figure (currency)

<Not Applicable>

Potential financial impact figure – minimum (currency)

<Not Applicable>

Potential financial impact figure – maximum (currency)

<Not Applicable>

Explanation of financial impact figure

Cost to realize opportunity

Strategy to realize opportunity and explanation of cost calculation

We are budgeting for R&D in energy-efficiency, and there are already several engineering projects ongoing with the aim of reducing the CO2 emissions from the use of our products.

Comment

C3. Business Strategy

C3.1

(C3.1) Have climate-related risks and opportunities influenced your organization's strategy and/or financial planning?

Yes, and we have developed a low-carbon transition plan

C3.1a

(C3.1a) Does your organization use climate-related scenario analysis to inform its strategy?

No, but we anticipate using qualitative and/or quantitative analysis in the next two years

C3.1c

(C3.1c) Why does your organization not use climate-related scenario analysis to inform its strategy?

We are investigating how to implement climate-related scenario analysis into our strategy and target setting process to ensure this is fully integrated and aligned to our ways of working.

C3.1d

(C3.1d) Describe where and how climate-related risks and opportunities have influenced your strategy.

	Have climate-related risks and opportunities influenced your strategy in this area?	Description of influence
Products and services	Yes	There are already several engineering projects ongoing with the aim of reducing the CO2 emissions from the use of our products. Another example is the implementation of projects for take-back and refurbishment of our equipment.
Supply chain and/or value chain	Yes	We carefully select who we source from and are mindful how we work with them. We need to work with our suppliers in order to achieve our groupwide targets we have set for ourselves with regard to waste and GHG-emissions reductions. Through our Supplier Code of Conduct, we ask of our Suppliers to set the same level of protection for the environment as we ask of ourselves. Suppliers shall operate in full compliance with applicable environmental legislation and have a management system in place, aimed to continuously improve the Supplier's environmental standards and performance. Our suppliers are assessed and monitored from an environmental risk perspective, using our Sustainable Sourcing Program. If any of our suppliers will be identified as having environmental risks in their manufacturing, they will go through our audit process and will be asked to correct any non-conformities with our Supplier Code of Conduct. Elekta's procurement function is responsible for implementing the Supplier Code of Conduct and the Sustainable Sourcing Program, with support from and overview by the Global Sustainability Manager.
Investment in R&D	Yes	We are for example budgeting for R&D in energy-efficiency
Operations	Yes	We have set a group-wide target to reduce the direct (Scope 2) GHG emissions intensity (CO2e/kWh) from own operations by more than 30% by 2021/22, compared to 2018/19. This may for example be achieved through switching to renewable energy at additional assembly sites and offices.

C3.1e

(C3.1e) Describe where and how climate-related risks and opportunities have influenced your financial planning.

	Financial planning elements that have been influenced	Description of influence
Row 1	None of the above	Climate-related risks and opportunities have not yet influenced our financial planning but are investigating how we can implement climate-related scenario analysis into our strategy and financial planning to ensure this is fully integrated and aligned to our ways of working.

C3.1f

(C3.1f) Provide any additional information on how climate-related risks and opportunities have influenced your strategy and financial planning (optional).

C4. Targets and performance

C4.1

(C4.1) Did you have an emissions target that was active in the reporting year?

Absolute target

C4.1a

(C4.1a) Provide details of your absolute emissions target(s) and progress made against those targets.

Target reference number

Abs 1

Year target was set

2018

Target coverage

Company-wide

Scope(s) (or Scope 3 category)

Scope 2 (market-based)

Base year

2017

Covered emissions in base year (metric tons CO2e)

2938.74

Covered emissions in base year as % of total base year emissions in selected Scope(s) (or Scope 3 category)

100

Target year

2021

Targeted reduction from base year (%)

90

Covered emissions in target year (metric tons CO2e) [auto-calculated]

293.874

Covered emissions in reporting year (metric tons CO2e)

1576

% of target achieved [auto-calculated]

51.5239713467525

Target status in reporting year

Underway

Is this a science-based target?

No, and we do not anticipate setting one in the next 2 years

Please explain (including target coverage)

Abs1 target for 90% of consumed electricity originating from renewable sources by 2021 compared with base year. Reporting Year 2019 (FY 2019/20) has witnessed an absolute decrease of 46% compared with Base Year 2017. Improved access to energy invoices and energy mix percentages (renewable and non-renewable) for China site have ensured calculations are now based on supplier specific mix as opposed to a reliance on grid based averages in accordance with the recommendations made by the GHG Protocol. Eleka sites Sweden and the Netherlands are now completely renewable. During this financial year, Eleka site United Kingdom finalised the transition to renewable energy provider in October 2019, six months into the reporting period.

C4.2

(C4.2) Did you have any other climate-related targets that were active in the reporting year?

Other climate-related target(s)

C4.2b

(C4.2b) Provide details of any other climate-related targets, including methane reduction targets.

Target reference number

Oth 1

Year target was set

2020

Target coverage

Company-wide

Target type: absolute or intensity

Absolute

Target type: category & Metric (target numerator if reporting an intensity target)

Please select

Target denominator (intensity targets only)

<Not Applicable>

Base year

2020

Figure or percentage in base year

Target year

2022

Figure or percentage in target year

Figure or percentage in reporting year

% of target achieved [auto-calculated]

<Calculated field>

Target status in reporting year

New

Is this target part of an emissions target?

No

Is this target part of an overarching initiative?

No, it's not part of an overarching initiative

Please explain (including target coverage)

Coordinate a circular economy strategy and continue to drive and implement resource consumption initiatives across the business and product lifecycle. Specific targets concerning potential reduction in emissions will be set this financial year; Establish and implement a take-back program for selected parts by FY 2021/22 end. Adopt the take-back program to refurbish and recycle or remanufacture reclaimed parts and component by FY 2025/26. The desired objective is two-fold: reduce carbon emissions (from an established baseline) and decrease reliance on raw material consumption.

Target reference number

Oth 2

Year target was set

2020

Target coverage

Company-wide

Target type: absolute or intensity

Absolute

Target type: category & Metric (target numerator if reporting an intensity target)

Waste management	metric tons of waste diverted from landfill
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Target denominator (intensity targets only)

<Not Applicable>

Base year

2019

Figure or percentage in base year

Target year

2025

Figure or percentage in target year

Figure or percentage in reporting year

% of target achieved [auto-calculated]

<Calculated field>

Target status in reporting year

New

Is this target part of an emissions target?

No

Is this target part of an overarching initiative?

No, it's not part of an overarching initiative

Please explain (including target coverage)

Ongoing reduction of waste to landfill. Business Lines and responsible for managing and reducing waste entering landfill disposal. We have set an ambitious target of send "zero waste to landfill" by FY 2024/25.

Target reference number

Oth 3

Year target was set

2020

Target coverage

Company-wide

Target type: absolute or intensity

Absolute

Target type: category & Metric (target numerator if reporting an intensity target)

Waste management	Other, please specify (Reduce selected packaging by 30% by 2025/26 from 2019/20 baseline.)
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Target denominator (intensity targets only)

<Not Applicable>

Base year

2019

Figure or percentage in base year**Target year**

2026

Figure or percentage in target year**Figure or percentage in reporting year****% of target achieved [auto-calculated]**

<Calculated field>

Target status in reporting year

New

Is this target part of an emissions target?

No

Is this target part of an overarching initiative?

No, it's not part of an overarching initiative

Please explain (including target coverage)

Reduce selected packaging by 30% by 2025/26 from 2019/20 baseline.

C4.3**(C4.3) Did you have emissions reduction initiatives that were active within the reporting year? Note that this can include those in the planning and/or implementation phases.**

Yes

C4.3a**(C4.3a) Identify the total number of initiatives at each stage of development, and for those in the implementation stages, the estimated CO2e savings.**

	Number of initiatives	Total estimated annual CO2e savings in metric tonnes CO2e (only for rows marked *)
Under investigation		
To be implemented*		
Implementation commenced*		
Implemented*	4	299.2
Not to be implemented		

C4.3b**(C4.3b) Provide details on the initiatives implemented in the reporting year in the table below.****Initiative category & Initiative type**

Energy efficiency in buildings	Maintenance program
--------------------------------	---------------------

Estimated annual CO2e savings (metric tonnes CO2e)

222.9

Scope(s)

Scope 2 (market-based)

Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency – as specified in C0.4)

42274

Investment required (unit currency – as specified in C0.4)

0

Payback period

<1 year

Estimated lifetime of the initiative

Ongoing

Comment

Emission savings have been achieved through a number of measures; negotiating of 24 month group electricity contracts, installing of meters on site (United Kingdom), reducing the supply capacities of the site (United Kingdom) and resolving billing error for on-site data centre.

Initiative category & Initiative type

Energy efficiency in buildings	Other, please specify (Contractual)
--------------------------------	-------------------------------------

Estimated annual CO2e savings (metric tonnes CO2e)

76.3

Scope(s)

Scope 2 (market-based)

Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency – as specified in C0.4)

1614

Investment required (unit currency – as specified in C0.4)

0

Payback period

<1 year

Estimated lifetime of the initiative

1-2 years

Comment

Emission savings have been achieved through a combination of a number of measures; negotiating of 24 month gas contracts and resolving disputed meter reads on site.

Initiative category & Initiative type

Other, please specify	Other, please specify (Product design)
-----------------------	--

Estimated annual CO2e savings (metric tonnes CO2e)

Scope(s)

Scope 3

Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency – as specified in C0.4)

Investment required (unit currency – as specified in C0.4)

Payback period

1-3 years

Estimated lifetime of the initiative

<1 year

Comment

Design improvement leading to the eliminating the need for service engineers to visit customer site to perform machine checks. 'Instruction for Use' manuals are now provided on-line, thus lowering scope 3 transportation and purchased goods emissions. Difficult to quantify emission or monetary savings due to a reduction in customer site visits by service engineers, hence 0 metric tonnes CO2e is quoted.

Initiative category & Initiative type

Other, please specify	Other, please specify (Product design)
-----------------------	--

Estimated annual CO2e savings (metric tonnes CO2e)

Scope(s)

Scope 3

Voluntary/Mandatory

Voluntary

Annual monetary savings (unit currency – as specified in C0.4)

Investment required (unit currency – as specified in C0.4)

Payback period

1-3 years

Estimated lifetime of the initiative

<1 year

Comment

Design improvement leading to improved component reliability and selection of extended life components, thus lowering scope 3 transportation and purchased goods emissions due to lower spares consumption and disposal. Difficult to quantify emission or monetary savings due to a reduction in customer site visits by service engineers, hence 0 metric tonnes CO2e is quoted.

C4.3c

(C4.3c) What methods do you use to drive investment in emissions reduction activities?

Method	Comment
Compliance with regulatory requirements/standards	Compliance with our legal obligations under both EU - and national regulations, e.g., Eco-design Directive (2009/125/EC), IEC 60601-1-9, Energy Efficiency Directive (2012/27/EU), UK ESOS and other EU national requirements
Dedicated budget for low-carbon product R&D	R&D drives the application of environmentally conscious design principles during the product development lifecycle, actively addressing opportunities for low carbon exploration and implementation, e.g., material selection, modular design, circular economy, etc.
Dedicated budget for energy efficiency	At selected sites, particularly those devoted to manufacturing operations, projects are funded locally to improve energy efficiency and performance, e.g., contract negotiations with third party energy provider concerning 100% transfer to renewable energy.
Dedicated budget for other emissions reduction activities	Dedicated budget is made available locally to optimise energy efficiency and transfer to renewable energy sources, all projects are evaluated based on tCO2e payback compared to upfront investment cost.

C4.5

(C4.5) Do you classify any of your existing goods and/or services as low-carbon products or do they enable a third party to avoid GHG emissions?

Yes

C4.5a

(C4.5a) Provide details of your products and/or services that you classify as low-carbon products or that enable a third party to avoid GHG emissions.

Level of aggregation

Group of products

Description of product/Group of products

Elekta offers high precision healthcare solutions for the treatment of cancer. The Elekta Linac portfolio business specialises in the delivery of external beam radiotherapy cancer treatment solutions. Innovative eco-design methodologies are frequently adopted leading to continuous modelling, testing and implementation of technological solutions to ensure customer (e.g., hospitals, treatment centres, clinics) avoid emissions and lower energy operating costs, thus, enabling customers to meet organisational environmental objectives. Environmental performance is achieved by way of reducing environmental impact during the product life cycle, e.g., intelligent material selection and reduction of unnecessary mass, minimising equipment operation temperature and installing power saving design features to reduce energy budget, adopting system design and modelling techniques such as ray tracing and Monte Carlo. Real-time monitoring of machine performance and resolving technical issues leading to machine down-time remotely (IntelliMax®) is also a key factor.

Are these low-carbon product(s) or do they enable avoided emissions?

Avoided emissions

Taxonomy, project or methodology used to classify product(s) as low-carbon or to calculate avoided emissions

Other, please specify (Comparison of product to competitor)

% revenue from low carbon product(s) in the reporting year

% of total portfolio value

<Not Applicable>

Asset classes/ product types

<Not Applicable>

Comment

When compared to comparable products available on the market it has been found Elekta linear accelerators consume approximately 30% less energy. Calculations are based on Elekta in-house methodology taking into consideration average workday machine usage, patient treatment patterns, and power status. Whilst the calculation and methodology remain valid, we are in the process of renewing emission calculations to best reflect current product lines and available portfolio.

C5. Emissions methodology

C5.1

(C5.1) Provide your base year and base year emissions (Scopes 1 and 2).

Scope 1

Base year start

May 1 2016

Base year end

April 30 2017

Base year emissions (metric tons CO2e)

0

Comment

Elekta does not have Scope 1 emissions.

Scope 2 (location-based)

Base year start

May 1 2017

Base year end

April 30 2018

Base year emissions (metric tons CO2e)

2938

Comment

Elekta no longer uses grid-based averages to measure Scope 2 emissions for sites. All Scope 2 emissions now use a market-based methodology due to recent engagement with utility providers and contractual emission factors and/or green energy type chosen by Elekta.

Scope 2 (market-based)

Base year start

May 1 2018

Base year end

April 30 2019

Base year emissions (metric tons CO2e)

1649

Comment

Due to a retrospective refinement of the market-based input data, the 2018/19 base year emissions are actually 1649 metric tons and not 1526 tons as reported in the previous year's report.

C5.2

(C5.2) Select the name of the standard, protocol, or methodology you have used to collect activity data and calculate emissions.

The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (Revised Edition)

C6. Emissions data

C6.1

(C6.1) What were your organization's gross global Scope 1 emissions in metric tons CO2e?

Reporting year

Gross global Scope 1 emissions (metric tons CO2e)

0

Start date

<Not Applicable>

End date

<Not Applicable>

Comment

Elekta does not have Scope 1 emissions.

C6.2

(C6.2) Describe your organization's approach to reporting Scope 2 emissions.

Row 1

Scope 2, location-based

We are not reporting a Scope 2, location-based figure

Scope 2, market-based

We are reporting a Scope 2, market-based figure

Comment

All Scope 2 emissions now use a market-based methodology due to recent engagement with utility providers and contractual emission factors and/or green energy type chosen by Elekta.

C6.3

(C6.3) What were your organization's gross global Scope 2 emissions in metric tons CO2e?

Reporting year

Scope 2, location-based

<Not Applicable>

Scope 2, market-based (if applicable)

1576

Start date

<Not Applicable>

End date

<Not Applicable>

Comment

All Scope 2 emissions now use a market-based methodology due to recent engagement with utility providers and contractual emission factors and/or green energy type chosen by Elekta.

C6.4

(C6.4) Are there any sources (e.g. facilities, specific GHGs, activities, geographies, etc.) of Scope 1 and Scope 2 emissions that are within your selected reporting boundary which are not included in your disclosure?

No

C6.5

(C6.5) Account for your organization's gross global Scope 3 emissions, disclosing and explaining any exclusions.

Purchased goods and services

Evaluation status

Relevant, calculated

Metric tonnes CO2e

368139.27

Emissions calculation methodology

Calculations were prepared applying a "spend-based" methodology in accordance with the GHG Protocol, where accurate data from suppliers and value chain partners is not available. The emissions were calculated through mapping each purchased goods and services category to an environmentally extended input-output analysis (EEIO).

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

The emissions attributed to purchased goods and services saw a 23% reduction (reduction of 3% taking into account emission intensity factor of purchased cost). Due to further rationalising of purchased service categories, some costs were moved to Scope 3 transportation and distribution category.

Capital goods

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Due to selected boundaries and consolidation approach, capital goods emissions are reported in Scope 2. Capital goods mainly consist of production assembly and automation technology and are in-use for a limited time (not 24 hours a day, 7 days a week). Therefore, the emission resulting from their use is not significant. Elekta continue to improve reporting visibility and any opportunity to separately report capital goods energy consumption will be considered going forward.

Fuel-and-energy-related activities (not included in Scope 1 or 2)

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Due to selected boundaries and consolidation approach, fuel and energy related emissions are reported in Scope 2.

Upstream transportation and distribution

Evaluation status

Relevant, calculated

Metric tonnes CO2e

0

Emissions calculation methodology

Elekta transportation and distribution third parties provide both upstream and downstream services as one. Emission data provided is unable to be separated into upstream and downstream activity. Hence, the total transport emission figure is provided under downstream transportation and distribution. Elekta is looking to optimize and improve reporting visibility with the intention of discretely reporting upstream and downstream transportation and distribution as two separate measures.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Elekta transportation and distribution third parties provide both upstream and downstream services as one. Emission data provided is unable to be separated into upstream and downstream activity. Elekta is looking to optimize and improve reporting visibility with the intention of discretely reporting upstream and downstream transportation and distribution as two separate measures

Waste generated in operations

Evaluation status

Not relevant, calculated

Metric tonnes CO2e

50.61

Emissions calculation methodology

Elekta waste collection and disposal sub-contractors for all major global sites (defined as an Elekta product supply centre, manufacturing site, or site with >250 employees) were contacted for waste disposal data. Calculations were prepared through mapping each waste type, disposal method (as defined in accordance with GRI Disclosure 306-2), and quantity to an environmentally extended input-output analysis (EEIO).

Percentage of emissions calculated using data obtained from suppliers or value chain partners

100

Please explain

Elekta waste collection and disposal sub-contractors for all major global sites (defined as an Elekta product supply centre, manufacturing site, or site with >250 employees) were contacted for waste disposal data. Calculations were prepared through mapping each waste type, disposal method (as defined in accordance with GRI Disclosure 306-2), and quantity to an environmentally extended input-output analysis (EEIO). Waste generated in operations account for less than 1% of total Scope 3 emissions

Business travel

Evaluation status

Relevant, calculated

Metric tonnes CO2e

25177

Emissions calculation methodology

Elekta Travel Management System (TMS) contains all applicable travel data provided by the appropriate travel agencies used by Elekta for business travel activity (mode of transport, distance travelled, departure and destination location and if applicable, GHG emissions). Car transport data calculations were prepared applying a "spend-based" methodology in accordance with the GHG Protocol, where accurate data from suppliers and value chain partners is not available using environmentally extended input-output analysis (EEIO).

Percentage of emissions calculated using data obtained from suppliers or value chain partners

98

Please explain

Business travel emission figures increased by 33% in total. Adjusting absolute figures by employee number intensity factor, emission increases of 5.4% are witnessed. In addition, emission figures were calculated for Australia and New Zealand Elekta business entities. Travel data in both cases was obtained directly from local travel agencies used by Elekta employees belonging to the respective entities. Long-haul air travel is expected to be included within this calculation, hence a 29% emission increase witnessed for air travel in particular, when compared to last reporting year.

Employee commuting

Evaluation status

Relevant, calculated

Metric tonnes CO2e

485.64

Emissions calculation methodology

Elekta employee commuting emissions are based on average commuting figures, as provided by the World Bank and OECD, applicable for nations where Elekta are operational. It is possible for calculations in future reports to be improved and increase specificity by, for example, commuting surveys.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

0

Please explain

Employee commuting emission figures have shown small increases of 4.8%. This is largely due to Elekta employee number increases this reporting year as a result of acquisitions and on-going recruitment. When taking into consideration employee numbers emission factor, an emission reduction of 6.4% can be seen.

Upstream leased assets

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta does not lease GHG emitting assets.

Downstream transportation and distribution

Evaluation status

Relevant, calculated

Metric tonnes CO2e

50230

Emissions calculation methodology

Most emissions in this category were supplied directly by the transportation supplier. For the remaining part, calculations were made by applying a so-called "Spend-based method" as prescribed by the GHG Protocol. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO). Elekta transportation and distribution third parties provide both upstream and downstream services as one. Emission data provided is unable to be separated into upstream and downstream activity. Hence, the total transport emission figure is provided under downstream transportation and distribution. Elekta is looking to optimize and improve reporting visibility with the intention of discretely reporting upstream and downstream transportation and distribution as two separate measures.

Percentage of emissions calculated using data obtained from suppliers or value chain partners

67

Please explain

Most emissions in this category were supplied directly by the transportation supplier. For the remaining part, calculations were made by applying a so-called "Spend-based method" as prescribed by the GHG Protocol. Emissions were calculated by mapping each category of purchased goods and services to an environmentally extended input-output analysis (EEIO).

Processing of sold products

Evaluation status

Not relevant, explanation provided

Metric tonnes CO₂e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Not applicable to our business type.

Use of sold products

Evaluation status

Relevant, not yet calculated

Metric tonnes CO₂e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta is engaging heavily this financial year (FY 2020/21) to understand in-use emission impact of current product portfolio, this includes new product introduction and current portfolio. We expect formal targets and objectives to be published within the Elekta Annual Report 2020/21.

End of life treatment of sold products

Evaluation status

Relevant, not yet calculated

Metric tonnes CO₂e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Obtaining end of life treatment of sold products data would require extensive customer surveying and modelling of end-of-life treatments for all markets Elekta is currently active. The quality and availability of data is a major constraint when assessing end of life treatment of sold products, requiring an understanding disposal practices and behaviours across our customer base and active markets, globally.

Downstream leased assets

Evaluation status

Not evaluated

Metric tonnes CO₂e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta does not lease GHG-emitting assets.

Franchises

Evaluation status

Not evaluated

Metric tonnes CO₂e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta does not operate a franchise model.

Investments

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta has not made investments.

Other (upstream)

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta has identified no such cases of other upstream emissions. Elekta is not a healthcare provider and does not operate treatment clinics and hospitals etc.

Other (downstream)

Evaluation status

Not relevant, explanation provided

Metric tonnes CO2e

<Not Applicable>

Emissions calculation methodology

<Not Applicable>

Percentage of emissions calculated using data obtained from suppliers or value chain partners

<Not Applicable>

Please explain

Elekta has identified no such cases of other downstream emissions.

C6.7

(C6.7) Are carbon dioxide emissions from biogenic carbon relevant to your organization?

No

C6.10

(C6.10) Describe your gross global combined Scope 1 and 2 emissions for the reporting year in metric tons CO2e per unit currency total revenue and provide any additional intensity metrics that are appropriate to your business operations.

Intensity figure

0.38

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

1575

Metric denominator

Other, please specify (Number of employees)

Metric denominator: Unit total

4141

Scope 2 figure used

Market-based

% change from previous year

31.95

Direction of change

Decreased

Reason for change

The emission intensity decreased since the location with the highest MWh use in the reporting year switched to 100% renewable energy halfway through the reporting year.

Intensity figure

0.00011

Metric numerator (Gross global combined Scope 1 and 2 emissions, metric tons CO2e)

1576

Metric denominator

unit total revenue

Metric denominator: Unit total

14601000000

Scope 2 figure used

Market-based

% change from previous year

35.38

Direction of change

Decreased

Reason for change

The for this KPI's calculation used revenue number was wrong last year. The actual revenue number was 13,555,000,000 SEK (and not 11,333,000,000 SEK), the location-based scope 1+2 emissions as reported 2264 tonnes and hence the intensity figure 0.00000017. Hence, the change from 0.00000017 to this year's 0.00000011 is a decrease of 35.38%. This decrease is explainable with the switch to reporting a market-based S2 figure as well as a switch to renewable energy halfway through the reporting year at the location with the highest energy usage.

C7. Emissions breakdowns

C7.1

(C7.1) Does your organization break down its Scope 1 emissions by greenhouse gas type?

No

C7.2

(C7.2) Break down your total gross global Scope 1 emissions by country/region.

Country/Region	Scope 1 emissions (metric tons CO2e)
Europe <i>We do not have any emissions in Scope 1</i>	0
Asia, Australasia	0
North America	0

C7.3

(C7.3) Indicate which gross global Scope 1 emissions breakdowns you are able to provide.

By business division

C7.3a

(C7.3a) Break down your total gross global Scope 1 emissions by business division.

Business division	Scope 1 emissions (metric ton CO2e)
452 Elekta Beijing Medical Systems	0
200 Elekta Ltd	0
300 Elekta Inc	0
345 Elekta Ltd.	0
100 Elekta Instrument AB	0
806 Nucletron Operations B.V.	0

C7.5

(C7.5) Break down your total gross global Scope 2 emissions by country/region.

Country/Region	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)	Purchased and consumed electricity, heat, steam or cooling (MWh)	Purchased and consumed low-carbon electricity, heat, steam or cooling accounted for in Scope 2 market-based approach (MWh)
Sweden <i>100% renewable energy contract</i>	0	0	1193	1193
United Kingdom of Great Britain and Northern Ireland <i>Transfer to 100% renewable energy contract took place October 2019</i>	0	492	8189	3965
Canada	0	20	124	0
Netherlands <i>100% renewable energy contract</i>	0	0	1806	1806
China <i>Renewable energy mix of 8%</i>	0	1036	2464	206.52

C7.6

(C7.6) Indicate which gross global Scope 2 emissions breakdowns you are able to provide.

By business division

C7.6a

(C7.6a) Break down your total gross global Scope 2 emissions by business division.

Business division	Scope 2, location-based (metric tons CO2e)	Scope 2, market-based (metric tons CO2e)
452 Elekta Beijing Medical Systems	0	1063
200 Elekta Ltd	0	492
345 Elekta Ltd.	0	20.4
100 Elekta Instrument AB	0	0
806 Nucletron Operations B.V.	0	0

C7.9

(C7.9) How do your gross global emissions (Scope 1 and 2 combined) for the reporting year compare to those of the previous reporting year?

Decreased

C7.9a

(C7.9a) Identify the reasons for any change in your gross global emissions (Scope 1 and 2 combined), and for each of them specify how your emissions compare to the previous year.

	Change in emissions (metric tons CO2e)	Direction of change	Emissions value (percentage)	Please explain calculation
Change in renewable energy consumption	73.88	Decreased	4.48	The emission decreased since the location with the highest MWh use in the reporting year switched to 100% renewable energy halfway through the reporting year.
Other emissions reduction activities		<Not Applicable>		
Divestment		<Not Applicable>		
Acquisitions		<Not Applicable>		
Mergers		<Not Applicable>		
Change in output		<Not Applicable>		
Change in methodology		<Not Applicable>		
Change in boundary		<Not Applicable>		
Change in physical operating conditions		<Not Applicable>		
Unidentified		<Not Applicable>		
Other		<Not Applicable>		

C7.9b

(C7.9b) Are your emissions performance calculations in C7.9 and C7.9a based on a location-based Scope 2 emissions figure or a market-based Scope 2 emissions figure?

Market-based

C8. Energy

C8.1

(C8.1) What percentage of your total operational spend in the reporting year was on energy?

More than 0% but less than or equal to 5%

C8.2

(C8.2) Select which energy-related activities your organization has undertaken.

	Indicate whether your organization undertook this energy-related activity in the reporting year
Consumption of fuel (excluding feedstocks)	No
Consumption of purchased or acquired electricity	Yes
Consumption of purchased or acquired heat	Yes
Consumption of purchased or acquired steam	No
Consumption of purchased or acquired cooling	No
Generation of electricity, heat, steam, or cooling	No

C8.2a

(C8.2a) Report your organization's energy consumption totals (excluding feedstocks) in MWh.

	Heating value	MWh from renewable sources	MWh from non-renewable sources	Total (renewable and non-renewable) MWh
Consumption of fuel (excluding feedstock)	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Consumption of purchased or acquired electricity	<Not Applicable>	4140	5009	9149
Consumption of purchased or acquired heat	<Not Applicable>	3030	1597	4627
Consumption of purchased or acquired steam	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Consumption of purchased or acquired cooling	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Consumption of self-generated non-fuel renewable energy	<Not Applicable>	<Not Applicable>	<Not Applicable>	<Not Applicable>
Total energy consumption	<Not Applicable>	7169	6606	13776

C8.2e

(C8.2e) Provide details on the electricity, heat, steam, and/or cooling amounts that were accounted for at a zero emission factor in the market-based Scope 2 figure reported in C6.3.

Sourcing method

Green electricity products (e.g. green tariffs) from an energy supplier, supported by energy attribute certificates

Low-carbon technology type

Hydropower

Country/region of consumption of low-carbon electricity, heat, steam or cooling

Europe

MWh consumed accounted for at a zero emission factor

1193

Comment

Sweden site purchases certified renewable energy guarantees of origin.

Sourcing method

Green electricity products (e.g. green tariffs) from an energy supplier, supported by energy attribute certificates

Low-carbon technology type

Wind

Country/region of consumption of low-carbon electricity, heat, steam or cooling

Europe

MWh consumed accounted for at a zero emission factor

1806

Comment

Netherlands site purchased certified renewable energy guarantees of origin.

Sourcing method

Green electricity products (e.g. green tariffs) from an energy supplier, supported by energy attribute certificates

Low-carbon technology type

Biomass

Country/region of consumption of low-carbon electricity, heat, steam or cooling

Europe

MWh consumed accounted for at a zero emission factor

3965

Comment

United Kingdom site purchased certified renewable energy guarantees of origin. Transfer to renewable energy contract as of October 2019.

C9. Additional metrics

C9.1

(C9.1) Provide any additional climate-related metrics relevant to your business.

Description

Energy usage

Metric value

3.33

Metric numerator

Electricity (MWh)

Metric denominator (intensity metric only)

Number of employees

% change from previous year

23.79

Direction of change

Increased

Please explain

The intensity metric MWh/employee figure increased from 2.69MWh/employee (this KPI was not correctly calculated last year) to 3.33 MWh/employee since the employee number did not increase significantly, however, did the energy use in a few locations rise.

Description

Energy usage

Metric value

114.37

Metric numerator

Scope 2 emissions (kg)

Metric denominator (intensity metric only)

Electricity (MWh)

% change from previous year

31.5

Direction of change

Decreased

Please explain

Halfway through the reporting year, the location with the highest energy usage switched to renewable energy.

C10. Verification

C10.1

(C10.1) Indicate the verification/assurance status that applies to your reported emissions.

	Verification/assurance status
Scope 1	No emissions data provided
Scope 2 (location-based or market-based)	No third-party verification or assurance
Scope 3	No third-party verification or assurance

C10.2

(C10.2) Do you verify any climate-related information reported in your CDP disclosure other than the emissions figures reported in C6.1, C6.3, and C6.5?

No, we do not verify any other climate-related information reported in our CDP disclosure

C11. Carbon pricing

C11.1

(C11.1) Are any of your operations or activities regulated by a carbon pricing system (i.e. ETS, Cap & Trade or Carbon Tax)?

No, and we do not anticipate being regulated in the next three years

C11.2

(C11.2) Has your organization originated or purchased any project-based carbon credits within the reporting period?

No

C11.3

(C11.3) Does your organization use an internal price on carbon?

No, and we do not currently anticipate doing so in the next two years

C12. Engagement

C12.1

(C12.1) Do you engage with your value chain on climate-related issues?

Yes, our suppliers

C12.1a

(C12.1a) Provide details of your climate-related supplier engagement strategy.

Type of engagement

Compliance & onboarding

Details of engagement

Code of conduct featuring climate change KPIs

% of suppliers by number

10

% total procurement spend (direct and indirect)

90

% of supplier-related Scope 3 emissions as reported in C6.5

80

Rationale for the coverage of your engagement

The Elekta Supplier Code of Conduct was launched in June 2018 under the remit of the Sustainable Sourcing Program and is approved by Executive Management and outlines Elekta corporate and operational expectations in Human Rights, Business Ethics, Material Compliance and Environmental Protection, in accordance with all major international conventions and principles (e.g., ILO, UN, OECD etc). The onboarding establishes understand of what measures and mitigation strategies suppliers are employing to reduce environmental impact. Whilst all suppliers (direct material and indirect, services etc) must contractual agree with the Supplier Code of Conduct as a condition of doing business with Elekta, the onboarding of a supplier is chosen based on numerous factors (e.g., compliance risk, manufacturing specialty, location, robustness of management systems and controls etc) and ensures Elekta have available responses and data retrieved from our suppliers for further consideration and follow-up. The Sustainable Sourcing Program is driven in phases; Phase I looking at high spend suppliers and Phase II (launched this financial year) looking at lower spend suppliers. Phase II will address a majority of Elekta suppliers.

Impact of engagement, including measures of success

(1) Agreement with the terms and conditions of the Supplier Code of Conduct, (2) Onboarding success rate, (3) Environmental audit, (4) Improvement Plans implemented (e.g., reporting of emissions, process improvement aimed at reducing impact, circular economy etc)

Comment

C12.3

(C12.3) Do you engage in activities that could either directly or indirectly influence public policy on climate-related issues through any of the following?

Trade associations

C12.3b

(C12.3b) Are you on the board of any trade associations or do you provide funding beyond membership?

Yes

C12.3c

(C12.3c) Enter the details of those trade associations that are likely to take a position on climate change legislation.

Trade association

European Coordination Committee of the Radiological, Electromedical and Healthcare IT Industry (COCIR)

Is your position on climate change consistent with theirs?

Consistent

Please explain the trade association's position

COCIR continuously supports the concept of medical device refurbishment, remanufacturing and recycle (RRR). The advent of related environmental regulation, such as RoHS and REACH whilst proclaim to harmonise efforts to legally enforce the banning and market control of specific hazardous substances potentially present in parts and components of radiotherapy equipment, do not sufficiently address the RRR approach. This creates difficulty for companies such as Elekta to proceed with such initiatives (e.g., Circular economy, self regulation).

How have you influenced, or are you attempting to influence their position?

Elekta along with COCIR partners are participating in the early stage of engagement to ensure any modified legislation takes into consideration the opinion and position of radiotherapy equipment manufacturers in order to secure a sound balance between compliance obligations and sustainable business innovation. This includes actions to look into supporting efforts to recycle large scale fixed installed equipment, such as radiotherapy machines and circular economy green initiatives in Europe and worldwide.

C12.3f

(C12.3f) What processes do you have in place to ensure that all of your direct and indirect activities that influence policy are consistent with your overall climate change strategy?

Elekta engagement with trade associations is the responsibility of Director of Public Affairs, who reviews membership schemes with appropriate subject matter experts in accordance with the vision of Elekta.

C12.4

(C12.4) Have you published information about your organization's response to climate change and GHG emissions performance for this reporting year in places other than in your CDP response? If so, please attach the publication(s).

Publication

In mainstream reports

Status

Complete

Attach the document

Elekta_Annual_Report_2019_20.pdf

Page/Section reference

Page 36-62 In-depth Sustainability Report: Page 46-48 Sustainable Production, Page 55-58 Sustainability Governance and Reporting Principles (including environmental data)

Content elements

Governance

Strategy

Risks & opportunities

Emissions figures

Emission targets

Other metrics

Comment

Contains In-depth Sustainability Report, prepared in accordance with GRI Standards

C15. Signoff

C-FI

(C-FI) Use this field to provide any additional information or context that you feel is relevant to your organization's response. Please note that this field is optional and is not scored.

C15.1

(C15.1) Provide details for the person that has signed off (approved) your CDP climate change response.

	Job title	Corresponding job category
Row 1	Global Sustainability Manager	Chief Sustainability Officer (CSO)

SC. Supply chain module

SC0.0

(SC0.0) If you would like to do so, please provide a separate introduction to this module.

SC0.1

(SC0.1) What is your company's annual revenue for the stated reporting period?

	Annual Revenue
Row 1	14601000000

SC0.2

(SC0.2) Do you have an ISIN for your company that you would be willing to share with CDP?

Yes

SC0.2a

(SC0.2a) Please use the table below to share your ISIN.

	ISIN country code (2 letters)	ISIN numeric identifier and single check digit (10 numbers overall)
Row 1	SE	0000163628

SC1.1

(SC1.1) Allocate your emissions to your customers listed below according to the goods or services you have sold them in this reporting period.

SC1.2

(SC1.2) Where published information has been used in completing SC1.1, please provide a reference(s).

SC1.3

(SC1.3) What are the challenges in allocating emissions to different customers, and what would help you to overcome these challenges?

Allocation challenges	Please explain what would help you overcome these challenges
Customer base is too large and diverse to accurately track emissions to the customer level	Assigning purchases (and therefore carbon emissions) to different product lines and portfolios. This will ensure we can assign emissions to customers depending on the volume purchased

SC1.4

(SC1.4) Do you plan to develop your capabilities to allocate emissions to your customers in the future?

No

SC1.4b

(SC1.4b) Explain why you do not plan to develop capabilities to allocate emissions to your customers.

Technically and operationally complicated to allocate emissions to our customers

SC2.1

(SC2.1) Please propose any mutually beneficial climate-related projects you could collaborate on with specific CDP Supply Chain members.

SC2.2

(SC2.2) Have requests or initiatives by CDP Supply Chain members prompted your organization to take organizational-level emissions reduction initiatives?
No

SC3.1

(SC3.1) Do you want to enroll in the 2020-2021 CDP Action Exchange initiative?
No

SC3.2

(SC3.2) Is your company a participating supplier in CDP's 2019-2020 Action Exchange initiative?
No

SC4.1

(SC4.1) Are you providing product level data for your organization's goods or services?
No, I am not providing data

Submit your response

In which language are you submitting your response?
English

Please confirm how your response should be handled by CDP

	I am submitting to	Public or Non-Public Submission	Are you ready to submit the additional Supply Chain Questions?
I am submitting my response	Investors Customers	Public	Yes, submit Supply Chain Questions now

Please confirm below

I have read and accept the applicable Terms